

Appendix C

Use partners more effectively	Exploit technology	Buildings and community assets	Market intervention	Streamlining business	Income generation
Devolve more services and assets to communities (e.g. amenity grass cutting, open spaces / sports Areas and/or playgrounds maintenance)	Cashless payments (car parking)	Transfer responsibility for Hereford Markets to City Council	Supported accommodation for care leavers	Modernising assessment, commissioning & services delivery for LD clients	Implementing changes to client charging policy and income disregards
Efficiencies from community liaison, customer service and stakeholder liaison service in Public Realm	Public realm income increased through use of technology	Reduce the no. of household waste recycling centres to encourage waste minimisation	Step down residential to in house foster carers	Targeted review of complex cases by external provider followed by system challenge	Full cost recovery of traded services
Streetworks income generation (e.g. permit scheme)	Dark skies and energy savings from lowering street lighting levels and provision	Reducing the number of adults and childrens buildings through opportunities for sharing with our partner organisations	Prevention of children becoming looked after; reunification of looked after children with families	Manage inflation and secure contract efficiencies	Bereavement services
		Disposal of further buildings and reduction in costs through planned Better Ways of Working	Recruit 30 new foster carers per annum for 5 years	Initial redesign; MERS, Move to Hoople, Lean process, flexible roles to meets peaks and troughs	Parking Charges increases to reflect policy objectives to support alternative forms of transport
		Property maintenance cost reduction including as a result of reduction in the overall size of the estate	Review of mainstream school transport and retendering of contracts to remove spare capacity	Move to home working has seen decrease in print and post - take out of budget	Improve efficiency of parking enforcement
		Move property management to commissioned only service	Establish in house bus company to provide not for profit SEN and school transport to reduce contract costs	Scope for efficiencies - digital, shared service, data lake	Registrars income increase
		Accommodation and industrial business space rental	Weekend vehicle rental of fleet vehicles	Bring together service budgets and look to create efficiencies (20%)	Building Control increase charges and improve efficiency
				Contingency	Regulatory and waste service income increases
				Hoople SLA Efficiency Savings	Increase charge for pre-planning application advice and ensure full cost recovery
				Transformation and redesign of Economy and Place directorate to realign to county plan objectives	Transform and review delivery of parking service to minimise costs and increase enforcement income
					Asset Sponsorship and Streetside advertising
				Identified removal of vacant posts, reduction in travel costs and non application of contract inflation	Invest to Save Income increased through introduction of natural burials
				S106 client commissioning costs - funding from S106 monies	Invest to Save Income increased through introduction of pet burials/cremations
				Efficiency savings through integrating all enforcement functions within E&P including those currently provided by BBLP	
300	190	1,215	2,080	5,370	2,050